



# Best Practices (do's and don't's) for effective HTA

Athens, 22nd January 2018



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CONSEJERÍA DE SALUD



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Health Services based on Primary Care

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Advance **HTA**

Rethinking the future of Health Technology Assessment

# Health Technology Assessment Toolbox for Emerging Settings

Best Practices and Recommendations



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# Agenda

- Setting the scene about HTA in Europe
- Why to use HTA?
- Best practices about HTA based on European experiences.
- Do's and **Don't's** in HTA.
- Q&A - Debate

## Institutions and advisory bodies responsible for HTA activities in selected EU countries, 2009

1. Denmark	<ul style="list-style-type: none"> <li>Reimbursement Committee/Danish Centre for Evaluation and Health Technology Assessment/ <i>Center for Evaluering og Medicinsk Teknologivurdering</i> (DACEHTA/CEMTV)</li> </ul>
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**Source:** The authors from various sources; adapted and enhanced from Velasco-Garrido and Busse 2005; Zetter et al. 2005.

**Note:** <sup>1</sup> These are not an exhaustive list of the agencies available in the country.

**Table 4.2.1: Criteria for assessment**

Criteria	AT <sup>4</sup>	BE	CH	DE	FI	FR	NL	NO	SE	UK
Therapeutic benefit	X	X	X	X	X	X	X	X	X	X
Patient benefit	X	X	X	X	X	X	X	X	X	X
Cost-effectiveness	X	X			X		X	X	X	X
Budget impact		X			X	X	X	X		X
Pharmaceutical/innovative characteristics	X	X				X	X			X
Availability of therapeutic alternatives	X						X		X	X
Equity considerations								X	X	X
Public health impact						X				
R&D					X					

**Source:** Adapted from Zentner et al. (2005) and case studies.

**Table 4.2.3 : Clinical and economic indicators used across 6 agencies to reach decisions on value of new treatments, 2010**

	<i>Clinical evidence</i>	<i>Economic evaluation</i>			<i>Safety information</i>
<b>HTA</b>	<b>Preferred trial data</b>	<b>Preferred economic model</b>	<b>Preferred ICER units</b>	<b>Budget impact considered</b>	<b>Emphasis on adverse effects</b>
NICE	All available evidence including: Phase III RCT (head to head where available); Phase II, Clinical and patient expert opinion	CUA	QALY	Yes	Some
HAS	Phase III RCT, pharmacovigilance information, observational studies	n/a	n/a	No	Strong
TLV	Trial data used rarely specified in public documentation	CMA (CEA, CUA, CA)	QALY	No	Weak
SMC	Phase III RCT	CUA (CEA, CMA, DES)	QALY, LYG	Yes	Some

**Source:** The authors from the literature.

## Why to use HTA?

“Legal” reason

SIXTY-SEVENTH WORLD HEALTH ASSEMBLY

WHA67.23

Agenda item 15.7

24 May 2014

## **Health intervention and technology assessment in support of universal health coverage**



Recognizing the importance of strengthened national capacity, regional and international networking, and collaboration on health intervention and technology assessment to promote evidence-based health policy,

1. URGES Member States:<sup>1</sup>

(1) to consider establishing national systems of health intervention and technology assessment, encouraging the systematic utilization of independent health intervention and technology assessment in support of universal health coverage to inform policy decisions, including priority-setting, selection, procurement supply system management and use of health interventions and/or technologies, as well as the formulation of sustainable financing benefit packages, medicines, benefits management including pharmaceutical formularies, clinical practice guidelines and protocols for public health programmes;

(2) to strengthen the **link** between health technology assessment and **regulation** and management, as appropriate;

(3) to consider, in addition to the use of established and widely agreed methods, developing, as appropriate, national **methodological and process guidelines and monitoring systems** for health intervention and technology assessment in order to ensure the transparency, quality and policy relevance of related assessments and research;



# What can we gain by using HTA?

## Transparency?

The screenshot displays the NICE (National Institute for Health and Care Excellence) website interface. At the top, the NICE logo and name are on the left, and navigation links for 'NICE Pathways', 'Guidance', 'Standards and Indicators', and 'Evidence services' are on the right. A search bar is located below the navigation. The main content area is titled 'Dimethyl fumarate for treating relapsing-remitting multiple sclerosis'. Below the title, there are tabs for 'Guidance', 'Tools and resources', and 'Information for the public'. The 'Guidance' tab is active, showing the title 'NICE technology appraisal guidance [TA320]' and the published date 'August 2014'. The main text of the guidance states: 'Dimethyl fumarate is recommended as a possible treatment for people with active relapsing-remitting multiple sclerosis that isn't highly active or rapidly evolving severe relapsing-remitting multiple sclerosis.' It also includes a section 'What does this mean for me?' which explains that if a patient has active relapsing-remitting multiple sclerosis and their doctor thinks dimethyl fumarate is the right treatment, they should be able to have the treatment on the NHS. The guidance further states that dimethyl fumarate should be available on the NHS within 3 months of the guidance being issued, and that if a patient is not eligible for treatment as described, they should be able to continue taking dimethyl fumarate until they and their doctor decide it is the right time to stop. A 'NICE accredited' logo is visible in the bottom right corner.

NICE National Institute for Health and Care Excellence

NICE Pathways | Guidance | Standards and Indicators | Evidence services | Sign in

Evidence search | BNF | BNFC | CDS | Journals and databases

Search...

News | About | Get involved | Communities

Find guidance

Conditions and diseases

Neurological conditions

Multiple sclerosis

Overview

1 Guidance

2 The technology

3 The manufacturer's submission

4 Consideration of the evidence

5 Implementation

6 Research Recommendations

7 Review of guidance

8 Appraisal Committee members, guideline representatives and NICE project team

9 Sources of evidence considered by the Committee

### Dimethyl fumarate for treating relapsing-remitting multiple sclerosis

Guidance | Tools and resources | Information for the public

Download | Share | Print

NICE technology appraisal guidance [TA320] | Published date: August 2014

Multiple sclerosis

Next >

Dimethyl fumarate is recommended as a possible treatment for people with active relapsing-remitting multiple sclerosis that isn't highly active or rapidly evolving severe relapsing-remitting multiple sclerosis.

**What does this mean for me?**

If you have active relapsing-remitting multiple sclerosis, and your doctor thinks that dimethyl fumarate is the right treatment, you should be able to have the treatment on the NHS.

Dimethyl fumarate should be available on the NHS within 3 months of the guidance being issued.

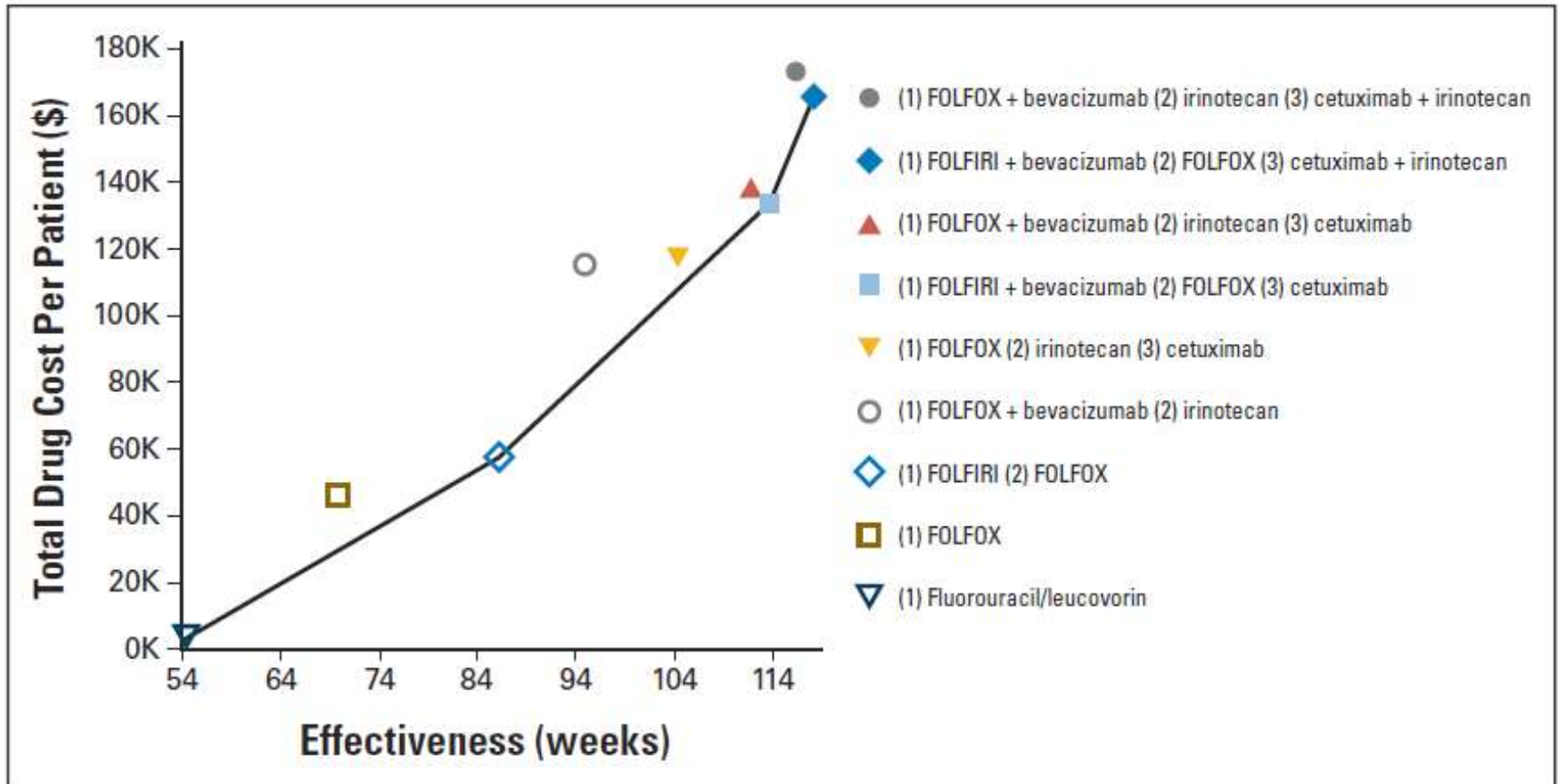
If you are not eligible for treatment as described above, you should be able to continue taking dimethyl fumarate until you and your doctor decide it is the right time to stop.

Next >

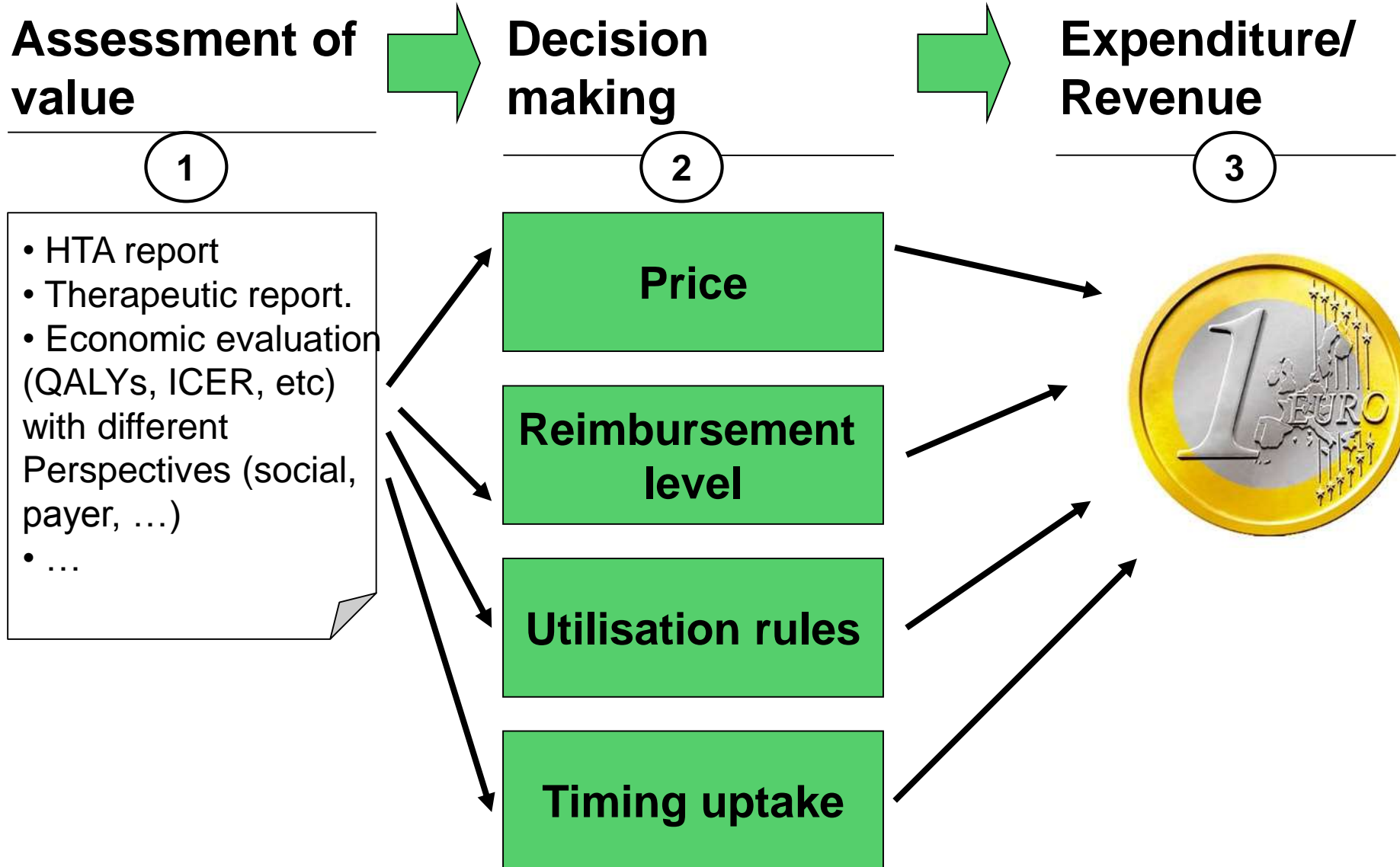
NICE accredited

# What can we gain by using HTA?

## EFICIENCY



# FROM ASSESSMENT TO MONEY



# NOT ONLY HTA for Pricing and Reimbursement, but also GUIDELINES

Home > NICE Guidance

Savings and productivity

Local practice

[About the collection](#)

Filter by Title

Filter

Do not do

Published

Impact Level

Do not routinely use confocal microscopy or computer-assisted diagnostic tools

Do not do

July 2015

Unclassified

Do not offer imaging or sentinel lymph node biopsy to people who have stage IA melanoma or those who have stage IB melanoma with a Breslow thickness of 1 mm or less.

Do not do

July 2015

Unclassified

Do not offer adjuvant radiotherapy to people with stage IIIA melanoma.

Do not do

July 2015

Unclassified

Do not routinely offer screening investigations (including imaging and blood tests) as part of follow-up to people who have had stage IA melanoma.

Do not do

July 2015

Unclassified

Do not routinely offer screening investigations (including imaging and blood tests) as part of follow-up to people who have had stages IB–IIB melanoma or stage IIC melanoma with a negative sentinel lymph node biopsy.

Do not do

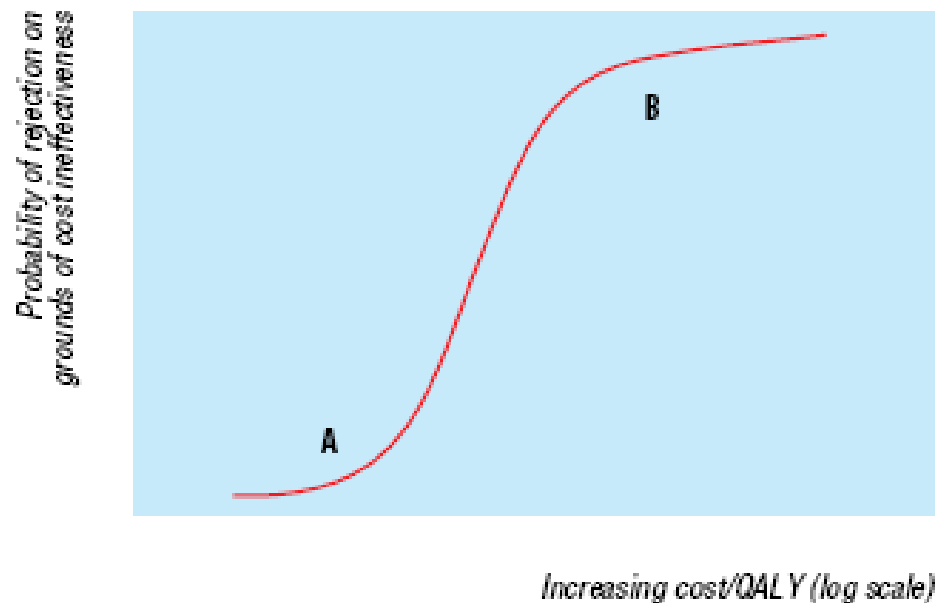
July 2015

Unclassified

# National Institute for Clinical Excellence and its value judgments

BMJ VOLUME 329 24 JULY 2004 bmj.com

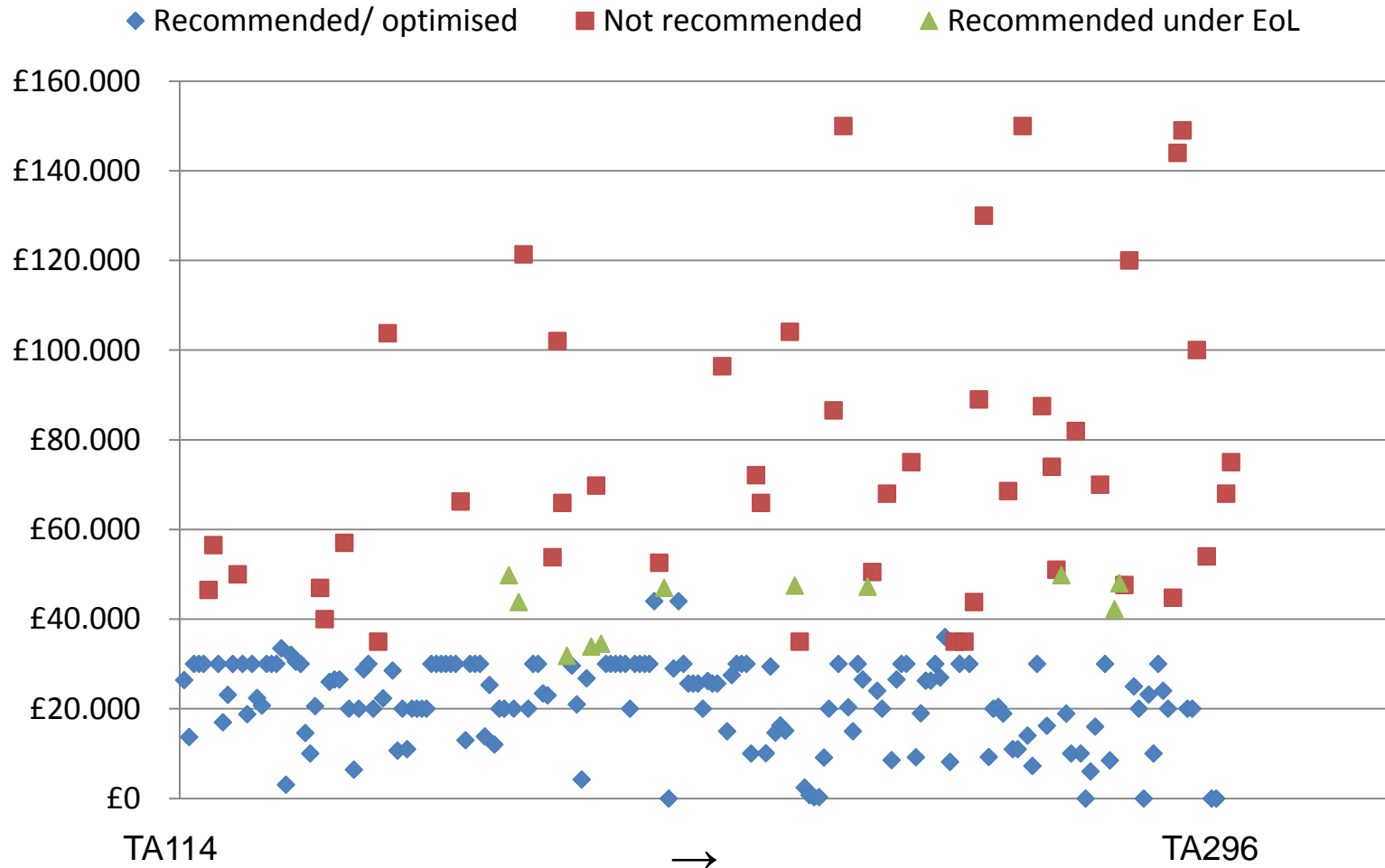
Michael D Rawlins, Anthony J Culyer



Relation between likelihood of a technology being considered as cost ineffective plotted against the log of the incremental cost effectiveness ratio

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# Most credible ICER for technologies appraised by NICE 2007 – Sept 2013





**Table 1. Economic evaluation in the HTA process.**

Country*	Is an economic evaluation required for the decision-making process?	How often an economic evaluation is considered in the decision-making process?	Are there explicit 'thresholds' for cost-effectiveness? If not, what other approaches are used to decide whether an intervention is potentially cost-effective?	What is the perspective normally used of the economic evaluation?
BU	Yes	Always	No	Third-party payer
CR	NO. Only BIA	NEVER	No	No answer
CZ	Yes	ALWAYS	NO( 3xGDP per QALY is used as reference)	Third-party payer
EE	Yes	Always	NO. (1-3 GDP per capita is used as reference)	Third-party payer
GR	Not Yet.	Rarely	Not applicable	Not defined yet
HU	Yes	Always	Yes	Third-party payer
LT	No answer	No answer	No answer	No answer
LV	Yes	Always	The ICER for an additionally obtained year of life or progression-free year of life shall not exceed the ICER of pharmaceuticals already included in the Positive list.	Third-party payer
PL	Yes	Always (for reimbursement submissions)	3x GDP per capita for ICUR/QALY or ICER/LYG	National Health Fund (public payer) perspective and joint perspective of payer and patient
RU	Yes	Frequently	No	Public Sector
SI	No	rarely	Yes	Third-party payer
SK	It is mandatory based on the law 363/2011.	Always	Threshold 1 is 24 x average monthly salary € / QALY; Threshold 2 is 35 x average monthly salary € / QALY	Third-party payer

BU: Bulgaria; CR: Croatia; CZ: Czech Republic; EE: Estonia; GR: Greece; HU: Hungary; LT: Lithuania; LV: Latvia; PL: Poland; RS: Republic of Serbia; RU: Russia; SI: Slovenia; SK: Slovakia; BIA: budget impact analysis; QALY: Quality adjusted life year; ICER: incremental cost effectiveness allocation; ICUR: incremental cost utility ratio. \* No respond was obtained from Republic of Serbia

# A YES means YES; a NO means “Pershaps”

## Velcade Risk-Sharing Scheme

### Individual NHS Trusts

Patient initiated on Velcade

Respond within 4 cycles

Continue on Velcade at cost to NHS

Fail to respond within 4 cycles

Discontinue Velcade

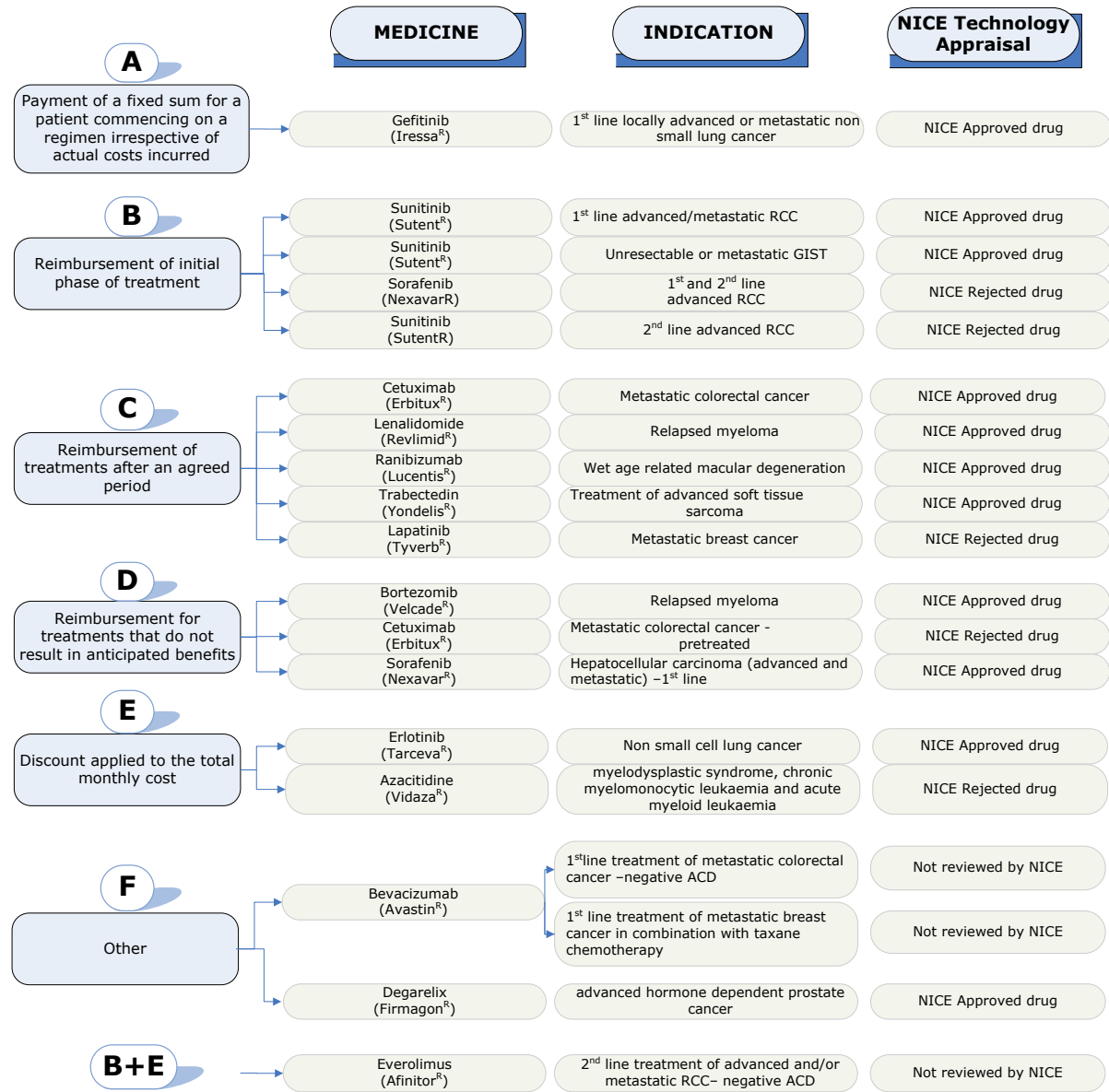
Trust claims for replacement stock or credit

### Janssen-Cilag

Provision of stock for first 4 cycles for each patient at cost to NH

Replacement stock or credit at cost to Janssen-Cilag

Audit if “unusual” rebate pattern



# AN IMPORTANT IMPLICATION

## Has NICE been nice to cancer?

EUROPEAN JOURNAL OF CANCER 42 (2006) 2881-2886

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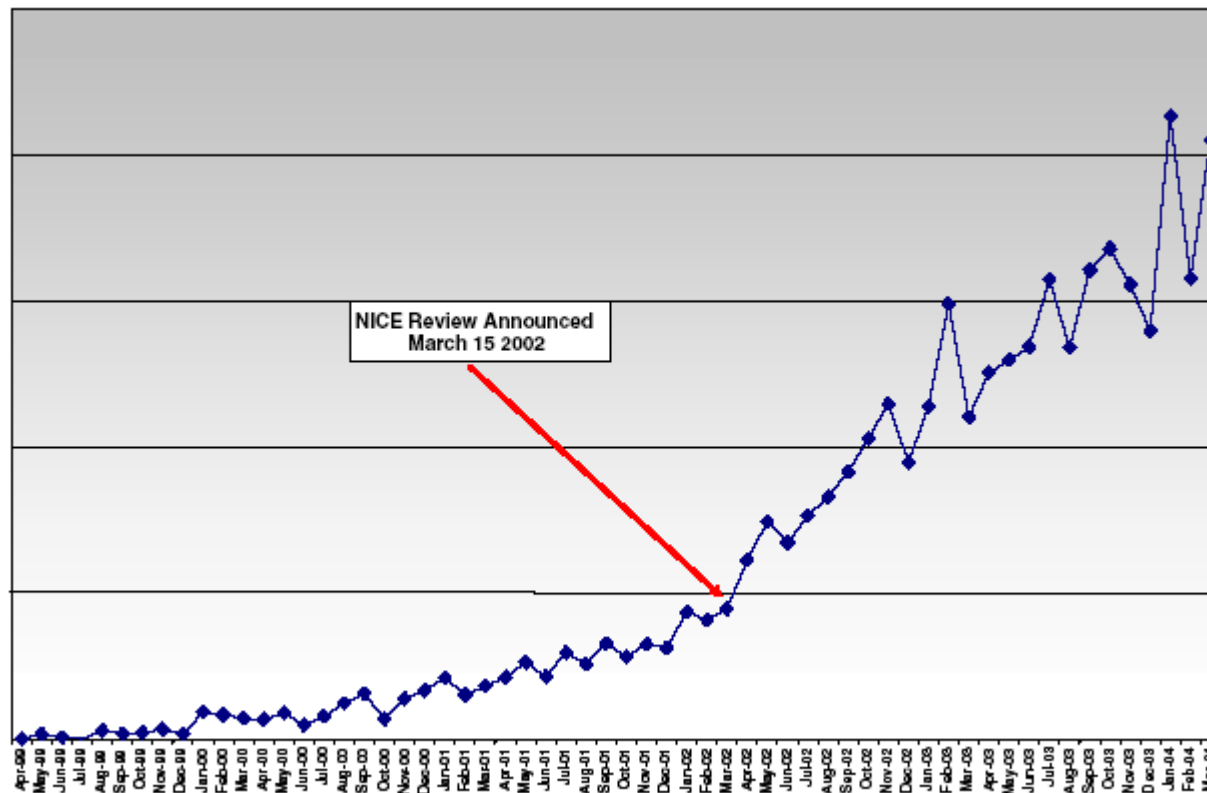


Fig. 1 - Monthly sales of trastuzumab from UK launch.

# COST EFFECTIVENESS v. THERAPEUTIC BENEFIT

## Added Therapeutic Benefit Scores Granted by IQWiG Since the Implementation of AMNOG



## Resultados de las negociaciones de precios en los dos primeros años de la normativa AMNOG

Marca comercial	Principio activo	Precio de venta en euros	Beneficio	Descuento en euros	Descuento en porcentaje
Brilique®	Ticagrelor	99	Significativo	13	19
Zytiga®	Abirateron	4.400	Significativo	1.144	26
Benlysta®	Belimumab	742	Significativo	244	38
Yervoy®	Ipilimumab	4.250	Significativo	950	22
Jevtana®	Cabazitaxel	4.395	Discreto	912	21
Gilenya®	Fingolimod	1.850	Discreto	550	30
Vyndaqel	Tafamidis	15.239	Discreto	2.438	15
Edurant®	Rilpivirin	358	Discreto	65	18
Yellox®	Bromfenac	8	Sin beneficio terapéutico añadido	6	77
Rapiscan®	Regadenoson	70	Sin beneficio terapéutico añadido	27	39
Victrelis®	Boceprevir	3.200	No cuantificable	680	21
Incivo®	Telaprevir	9.921	No cuantificable	1.910	19
Halaven®	Erebulin	2.400	Menor que el comparador	384	16



# COORDINATION!!!!!!

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# CLEAR CRITERIAS

## Assessment of Clinical / Therapeutic Benefit

### Actual Benefit (AB);

Severity of disorder  
+ Clinical effectiveness  
+ Impact on public health

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Major  
→ Important  
Moderate  
Low  
Insufficient



### Improvement in Actual Benefit

Added Value compared to existing treatments (IAB)

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→ I Major  
II Important  
III Moderate  
IV Minor  
V No Improvement

Assessor: Transparency Committee /  
High Authority for Health (HAS) /

Table 4. Key limitations faced by institutions that perform HTA in CESEE and the Americas

	Countries	
	Central, Eastern and South Eastern Europe	Region of the Americas
Main limitations	1 <sup>st</sup> Lack of funding	1 <sup>st</sup> Skills training 1 <sup>st</sup> Lack of institutional support
	2 <sup>nd</sup> Insufficient human resource allocation	2 <sup>nd</sup> Lack of funding

Source: Mapping report 2015 (2)

# Do's and Don't's (I)

- HTA is not only pricing and reimbursement; also for defining health priorities, setting guidelines (do not do)...
- A explicit cost effectiveness **threshold** is **NO** mandatory; clear rules and transparency in the process, **YES**.
- Training and capacity building is the first step
- **Misalignment of HTA with decision making needs**

# Do's and Don't's (II)

- Clarifying the roles and responsibilities of the different stakeholders
- Financial resources and specific funding (considering HTA as investment and not as cost).
- HTA body independence.
- HTA can play a difference roles: Advisory (NICE); Regulatory (TLV) or Coordination
- HTA is not only CE studies but also MCDA...
- HTA is not for introducing new HTA, also for **disinvestment**



Thank you very much for your attention.

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